



# **THE SMITH-KETTLEWELL EYE RESEARCH INSTITUTE**

## **ABBREVIATED INSTITUTIONAL MASTER PLAN**

**Prepared for the Department of City Planning, San Francisco**

**Date: January 5, 2001**

### **Nature of the Institution**

The Smith-Kettlewell Eye Research Institute ("SK" or "Institute") is a nonprofit medical educational and research institution dedicated to advancing, understanding, developing, testing and applying procedures for diagnosing and treating vision disorders. SK is involved in the diagnosis and treatment of eye disease, understanding visual processes in the eye and in the brain, the development of vision in children, and developing devices and techniques for rehabilitation of the blind, the partially-sighted and the deaf-blind.

Apart from its research activities, SK trains eight to ten doctors and scientists each year, sponsors conferences and meetings, publishes, engages in similar medical and educational functions and investigates and treats patient eye disorders on an outpatient basis. It does not provide in-patient care.

### **Physical Plant**

SK owns eight properties comprising its entire ownership of property in the City and County of San Francisco. The location of all properties is shown on **Exhibit A**, and the tabulation of lot sizes and building square footage is shown on **Exhibit B**. The total amount of land is approximately 26,000 square feet, substantially less than an acre. The total building square footage is 61,500 square feet. The main facility at 2318 Fillmore Street comprises three-

fourths of the total square footage owned by SK. The second-largest facility is the building at 2232 Webster Street, containing 10,400 square feet, including laboratories, surgical facilities and related uses. The remaining buildings are all original residential structures. They retain that character. The two at 2209 Webster Street and 2472 Clay Street are and have been used for nonresidential purposes as offices for medical services and related functions. The remaining buildings are four dwellings. One is currently used for residential purposes, and three are currently vacant and will be used for residential purposes in the future, housing staff, lecturers, fellows, doctors and others, as needed.

**Employment**

There are approximately 60 medical, research, scientific, professional and technical staff and 20 administrative support staff and, typically, at least 10 pre-doctoral, post-doctoral and clinical fellows present at the Institute.

SK is an equal opportunity employer. It complies in every respect with all state and labor regulations. It follows an affirmative action program in compliance with the guidelines established by the U.S. Department of Labor

The staff breakdown by gender and minority status is as follows: professional and scientific staff: 40 male, 19 female, of which 6 are Asian American and 2 Hispanic American; management: 3 male, 3 female, of which 1 (the chief operating officer) is an African American female; and administrative support staff: 2 male, 12 female, of which 3 are African American, 3 Asian American and 1 Hispanic American.

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### **Parking Availability**

SK has available 40 off-street parking spaces, of which 33 are on SK-owned properties and 7 are leased from California Pacific Medical Center ("CPMC"). Off-street parking is provided at 2318 Fillmore Street (21 spaces) and 2232 Webster Street (6 spaces). In addition, there are three spaces available at 2238 Webster Street, one space at 2250 Webster Street and two spaces available at 2389 Washington Street.

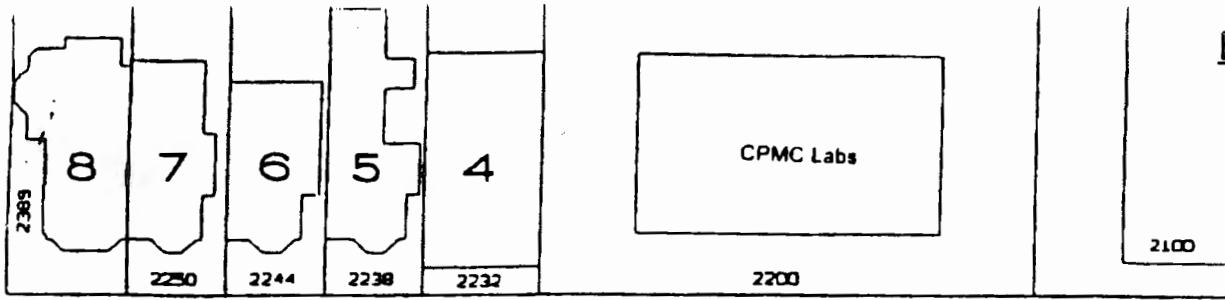
### **Potential Expansion**

There are currently no specific plans for expansion of the Institute. To the extent that there were to be any future expansion, the desired area of expansion would be on Fillmore Street adjacent to and immediately south of the existing facility at 2318 Fillmore Street. There is some possibility that such expansion would be pursued in the future. Even were such expansion to occur, the total property occupied by the Institute would remain substantially less than one acre. No other possible expansion or property acquisition is contemplated.

### **History**

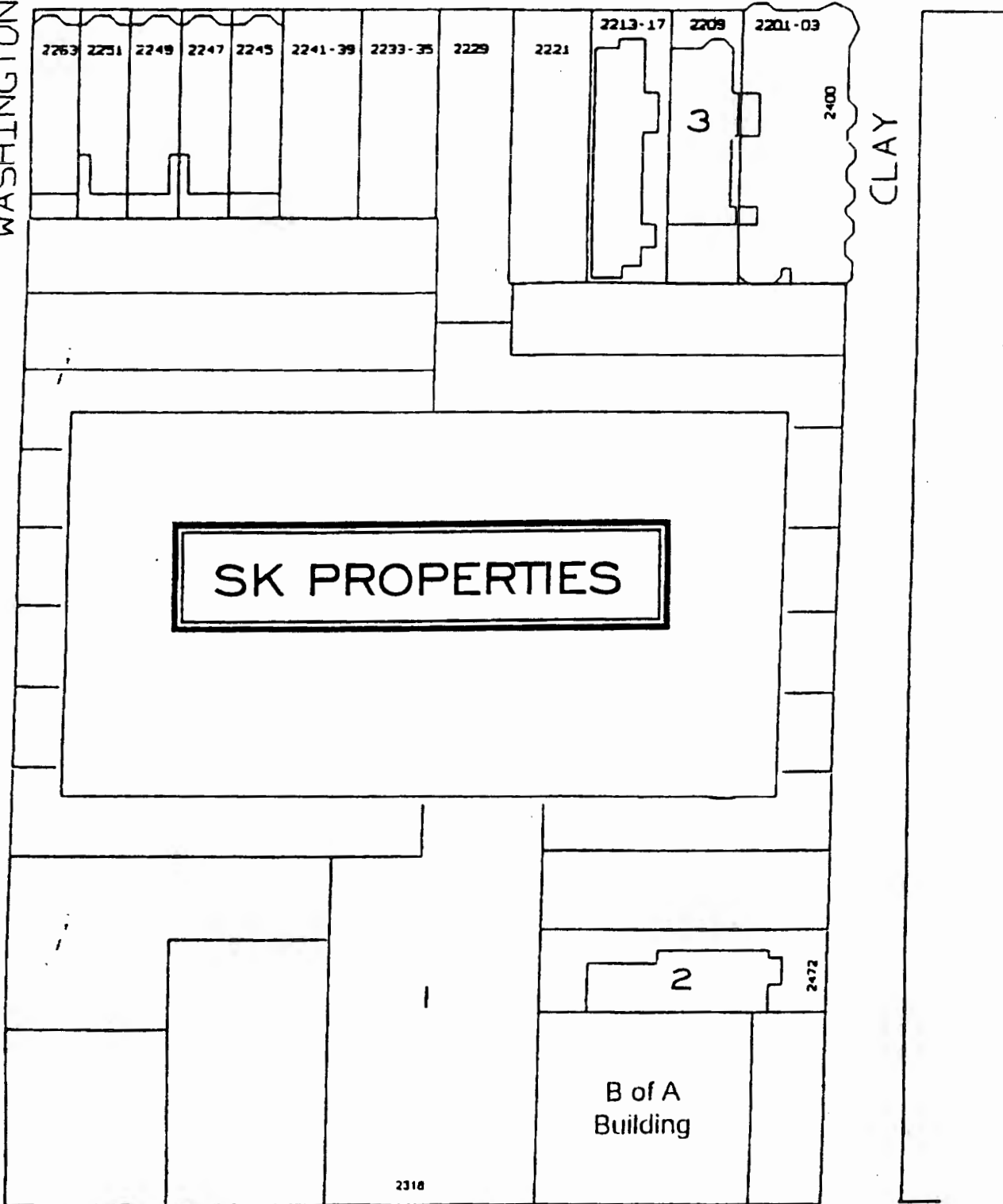
The Institute was formed in 1959. It has had an independent physical presence in the neighborhood since construction of the building at 2232 Webster Street in 1964. It is affiliated for certain programmatic purposes with CPMC, but has always constituted an independent institution. The research leadership and educational and medical services provided by the Institute benefit all of those interested in the diagnosis and treatment of eye diseases.

**EXHIBIT A**



WEBSTER

WASHINGTON



CLAY

FILLMORE STREET

**EXHIBIT B**

**SK PROPERTIES**

<b>Address</b>	<b>Lot Size Sq. Ft.</b>	<b>Building Sq. Ft.</b>
1. 2318 Fillmore	10,213	40,900
2. 2472 Clay	2,247	1,560
3. 2209 Webster	1,977	1,800
4. 2232 Webster	2,613	10,400
5. 2238 Webster	2,134	1,675
6. 2244 Webster	2,134	1,250
7. 2250 Webster	2,137	1,525
8. 2389 Washington	2,617	2,390
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<b>Total</b>	<b>26,222</b>	<b>61,500</b>