

ABBREVIATED INSTITUTIONAL MASTER PLAN

HAIGHT ASHBURY FREE CLINICS, INC.

July 2006



HAIGHT ASHBURY FREE CLINICS, INC.

1735 Mission Street

PO Box 29917

San Francisco, CA 94129

FRED T. HORSFIELD

PROPERTY SPECIALISTS

2495 33rd Avenue

San Francisco, CA 94116

Phone: 415.606.8655 Fax: 415.661.5778

fth@pacbell.net

LAW OFFICES OF DAVID H. SCHWARTZ

1 Market Plaza

Steuart Tower, Suite 1600

San Francisco, CA 94105

Phone: 415.975.2838 Fax: 415.975.2841

dhs@lodhs.com

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1. Nature and history of institution

1.1 Nature of Institution

HAFCI is a non-profit 501(c)(3) organization which seeks to provide medical treatment and substance abuse services to those persons who lack private or public health insurance and/or, due to social, cultural, psychological, or medical circumstances, have been unable or unwilling to avail themselves of medical services offered through mainstream medical institutions, government or private.

1.2 History of Institution¹

1.2.1. Beginnings – 1967 through 1969

The summer of 1967 found the Haight Ashbury neighborhood of San Francisco teeming with counter culture youth who became known as the “flower children,” the “hippies” or the “love children.” In an age fraught with racism, sexism, and an unpopular war, this population sought new ways of living in society: they experimented with music, philosophy, art, literature, and altered states of consciousness. Unfortunately, they also experimented prolifically with drugs of abuse. By the eve of the “Summer of Love” in June of 1967, the Haight Ashbury community found itself facing an expanding crisis of unmet medical, psychiatric and substance abuse needs.

In response to this growing health crisis, on June 7, 1967, David E. Smith, M.D., along with some 50 to 60 volunteer health professionals, students, and community

¹ Throughout this document and its exhibits, reference is made to property site by street address. See Exhibit A for AB/Lot numbers for each current HAFCI site.

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members, opened the Haight Ashbury Free Medical Clinic at 558 Clayton Street. The Clinic treated 400 patients on its first day.

By the end of the decade of the 1960's, Haight Ashbury Free Clinics, Inc. (HAFCI)² had established the Psychiatric Services and Drug Detoxification, Rehabilitation and After Care (Detox) programs to address the additional needs of the underserved population of the Haight Ashbury neighborhood. By the end of 1969, HAFCI was serving an average of 250 clients daily at three programs using four different sites with approximately 80 employees and volunteers. From this beginning, HAFCI has expanded and contracted its programs with the changing health needs of its community.

1.2.2. 1970 through 1979

The decade of the 1970's saw the most robust growth for HAFCI. As in the 1960's, HAFCI services and facilities expanded to meet the medical crises that hard drug use had brought to the then depressed Haight Ashbury area. By the end of the decade, seven new programs and units had been initiated and four had been closed. HAFCI had grown to approximately 550 paid and volunteer staff treating some 650 clients daily through six programs using six sites.

1.2.3. 1980 through 1989

The 1980's witnessed significant growth in two service areas for HAFCI: substance abuse treatment and HIV/AIDS research and prevention. San Francisco Health

² Initially incorporated as a non-profit 501(c)(3) organization under the name Youth Projects, Inc., the corporation changed its name to Haight Ashbury Free Clinics, Inc. on June 22, 1988.

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Department's Community Substance Abuse Services (CSAS), and various federal sources catalyzed the development of several service units within HAFCI's Detox Program to address the special needs of targeted substance abusing communities and those at risk for AIDS.

HAFCI's services and facilities expanded further as a growing homeless population with great substance abuse treatment needs placed severe demands on city-run hospitals and clinics. HAFCI developed residential treatment facilities to assist homeless persons through the recovery process so that they could return to productive, independent living. By the end of this decade, seven new service and research units had been initiated and two had been closed.

Despite the robust growth in services provided, only three new San Francisco sites were added during the decade of the 1980's. During this same period the number of client interactions on a daily basis also did not change materially since specific patient populations were carved out of existing programs to receive more intense and culturally consistent care than they had been receiving in the past. By the end of 1989, HAFCI had grown to approximately 600 paid and volunteer staff treating some 730 clients daily.

1.2.4. 1990 through 1999

Expanded residential treatment services, as well as reorganization, service integration and program consolidation highlight HAFCI development during the decade of the 1990's. During this period, the City and County of San Francisco experienced an urgent

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need for substance abuse and AIDS treatment beds; both CSAS and the AIDS Office continued to approach HAFCI for help addressing this problem.

By the end of 1999, eleven new programs had been added to the HAFCI family and two had been closed. Six new sites opened throughout the city predominantly at the request and sponsorship of city and county agencies; three sites were vacated. Three residential centers were consolidated to a single location on Treasure Island. Since most of the development during this period was in intensive residential care services, the actual number of clients seen on a daily basis increased only slightly to 825 per day. Staffing increased to just over 250 paid staff with approximately 500 individuals in our pool of part-time volunteer staff.

1.2.5. 2000 to Present (2006)

HAFCI has recently undergone significant changes in terms of services, staffing and organizational structure. HAFCI has instituted strategies of increased efficiency, consolidation, and fiscal control. HAFCI has narrowed its focus to fewer programs at fewer sites and has downsized its staff by 30%.

For several years HAFCI has pursued a goal of finding one or more properties suitable for consolidating its services and allowing room for growth. Although the Haight-Ashbury commercial district was seen as the best location for a consolidated site, efforts to find such a site revealed that no suitable properties were available. The property search was extended to the Tenderloin, the Western Addition, and the Mission District. In 2005, HAFCI secured a lease for a building in the Mission District suitable for consolidating HAFCI's administrative offices and

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several of its programs in over 23,000 square feet of space. Before the end of 2005, the administrative offices were moved from the Presidio to the 1735 Mission Street site. Movement of additional programs from scattered sites throughout the city to this consolidated facility is expected by the end of 2006. Further information regarding future plans is can be found in section 4.1.

1.3 Growth in overall service provision

1.3.1. Growth in treatment numbers

When the Haight Ashbury Medical Clinic first opened in 1967 at its 558 Clayton Street location, approximately 100-150 clients were served on a daily basis. Currently, HAFCI serves over 275 clients daily on location at its various program sites; at least 100 additional clients are served daily through off-site community outreach programs. In the Year 2000, 173,366 units of treatment services were provided to 57,665 unduplicated clients and HAFCI entertained some 105,649 client visits including those made by outreach workers at street and neighborhood hang-out locations.

1.3.2. Growth in types of services

In response to requests from the City and County of San Francisco, HAFCI has expanded from its founding medical clinic to include such services as outpatient and residential substance abuse treatment, substance abuse services to parolees, event medicine, HIV prevention, and clinical and behavioral research.

1.3.3. Growth in city funding

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The founding Haight Ashbury Free Medical Clinic was funded through a single music concert benefit produced by the late Bill Graham and operated philanthropically with volunteers and contributions for the first few years. HAFCI currently receives about \$10,500,000 annually from City, County, State and Federal agencies, the largest funding provider being the City and County of San Francisco.

1.3.4. Growth in employees

When the Haight Ashbury Free Medical Clinic opened in 1967, its founder and 50-60 volunteers made up the total of its staff. In 2004, HAFCI had 233 employees and a pool of approximately 500 volunteers. In the last two years, HAFCI has undergone downsizing and consolidation. Currently, 160 employees and approximately 300 volunteers form the HAFCI family.

1.3.5. Growth in services, funding, & staff tied to health needs of city

HAFCI's growth, as well as its contraction of services, has depended upon and been responsive to the current health needs of the city, as assessed by and communicated to HAFCI through city and county agencies. As new crises arise, services are created or expanded, staff numbers are increased as necessary, and funding confirms city and county support for these changes.

HAFCI's role in providing essential services to San Francisco residents has been recognized and encouraged by the City and County of San Francisco, as well as federal funding agencies. Nearly all HAFCI programs have developed in response to direct requests from the City and County of San Francisco.

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1.4 Physical changes in the neighborhood that can be identified as having occurred as a result of growth of institution

When HAFCI was first founded in 1967, and through the 1970's, the Haight Ashbury was a distressed neighborhood. A significant number of commercial outlets on the street were unoccupied and boarded up. Many residential properties were in disrepair and taken over by “squatters.” Drug addiction, alcoholism and homelessness were unaddressed, rampant and escalating exponentially. HAFCI's medical and drug abuse services (both treatment and prevention) helped to stabilize the community and prevented these problems from leading to further deterioration of the neighborhood. HAFCI's maintenance and upgrading of HHV properties at 1692-1698 Haight/580 Cole Street, 529 Clayton Street, and 409 Clayton Street helped to stabilize property values in the surrounding area.

During the decades of the 80's and 90's, HAFCI forged alliances with merchant associations and some neighborhood organizations. HAFCI established a good neighbor policy with the purpose of maintaining the continued healthy development of the Haight Ashbury and other communities served by the agency. In the past 20 years, the Haight has rebounded; property values here, and throughout the City, have increased, and many residences that were "crash-pads" in the 60's or shooting galleries in the 70's and early 80's are now attractively refurbished homes. HAFCI believes its support of local businesses has been helpful in the revitalization of this shopping district. The “Upper Haight” shopping district now enjoys full occupancy of its business outlets on an ongoing basis.

Despite these significant changes, the Haight Ashbury neighborhood and the adjacent Golden Gate Park continue to attract a large street population with attendant substance abuse and

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untended medical problems. HAFCI continues helping to stabilize the street culture of the Haight with its free medical and substance abuse services and through drug and HIV prevention programs and outreach.

HAFCI is beginning to establish a presence in the Mission District neighborhood with its newly leased property at 1735 Mission Street (AB 2351, Block 028). It is expected that HAFCI's presence in the Mission District neighborhood will provide a similar stabilizing effect through its substance abuse treatment services and community outreach programs.

2. Current Description of Institution

2.1 Services provided and service population

HAFCI currently provides medical care, counseling, substance abuse detoxification and treatment (residential and outpatient), 24-hour crisis support, event medicine, and outreach to a population of youth and adults who may be low income, homeless, HIV positive, in various stages of substance addiction and recovery, on parole, or otherwise in need of these services. (For program details, see Exhibit B)

2.2 Employment characteristics

There are currently 160 paid staff and a pool of approximately 300 volunteers for HAFCI's San Francisco programs.

2.3 Institution's affirmative action program

For a statement of HAFCI's Affirmative Action Program, see Exhibit C.

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2.4 All ownership by the institution of properties throughout the CCSF

2.4.1. HHV Properties

HAFCI holds an undetermined interest in a limited partnership known as Happening House Ventures. David Smith, M.D., the founder of HAFCI, is the managing general partner. Happening House Ventures (“HHV”) holds title to three properties: 409 Clayton Street (AB 1225, Lot 005), 529 Clayton Street (AB 1230, Lot 005), and 1692-1698 Haight Street/580-586 Cole Street (AB 1230, Lot 17). Two of these properties, 529 Clayton Street (AB 1230, Lot 005), and 1692-1698 Haight Street/580-586 Cole Street (AB 1230, Lot 17), are currently utilized by HAFCI. The decision to consolidate programs and services at the Mission Street facility has led to the termination of HAFCI’s use of 409 Clayton Street (AB 1225, Lot 005) and the planned termination of HAFCI’s use of 529 Clayton Street (AB 1230, Lot 005) and 1692-1698 Haight Street/580-586 Cole Street (AB 1230, Lot 17).

2.5 Other Properties

HAFCI utilizes properties as listed in Exhibit A and described in Exhibit D.

2.6 Operational Site listing

For a listing of operational sites, see Exhibit A. For a detailed account of each site with current use and historical overview, see Exhibit D. The operational sites utilized by HAFCI do not exceed one acre in size, calculated in the manner set forth in Footnote 3 below.

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3. Development plans of the institution for a period of not less than 10 years

3.1 Overview of Future Development Plans

HAFCI has no plans for expansion that would cause the aggregate square footage for all facilities to equal or exceed one acre in size.³

HAFCI currently is in the initial stages of consolidation of its physical layout. Some changes have been made and are reflected in this current master plan. Significant changes are planned for the second half of 2006. Exhibit E outlines the expected status as of January 1, 2007.

Historically, HAFCI's services have expanded and contracted in response to the health needs of the City and County of San Francisco as identified by the San Francisco Health Commission and San Francisco Mayor's Office. HAFCI expects to continue to respond as new health problems develop and more people fall through the cracks in the mainstream health-care system.

In the coming decade HAFCI will continue to balance its commitment to the needs of the populations and communities it serves with its commitment to increased fiscal responsibility. To this end, HAFCI anticipates that it will continue to move toward greater consolidation of services and facilities.

HAFCI's plans for housing its evolving services for the next five years are as follows:

³ HAFCI is measuring aggregate square footage as follows: for properties over which HAFCI exercises or anticipates exercising some degree of control over the real property involved, i.e., HHV properties, the square footage is based on footprint size and occupied area; for the properties identified as Chinook Court on Treasure Island, neither the Navy nor the property managers have been able to provide a lot size in response to HAFCI inquiries, therefore square footage is measured as the building footprint; for rental space in buildings controlled by unaffiliated 3rd parties, the square footage is measured as the square footage of the space rented.

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- HAFCI may purchase facilities that it is currently renting.
- As current leases expire HAFCI will seek to relocate existing services to better-suited facilities in commercial areas where HAFCI is already operating.

3.2 Future plans for specific existing locations:

3.2.1. *AB 1230, Lot 017 (Addresses: 1692-1698 Haight Street, 580-588 Cole Street)*

HAFCI plans to vacate this property by the end of 2006.

3.2.2. *AB 1231, Lot 018 (Address: 558-560 Clayton Street)*

This building houses the original Haight Ashbury Free Medical Clinic. The Clinic utilizes the second floor of the structure that was zoned for medical clinic use prior to the Medical Clinic startup in 1967. The second floor location prevents the Clinic from providing true ADA accessibility to its clients. HAFCI has had informal discussions with the current owner about acquiring title to the building. If appropriate circumstances arise, HAFCI will seek permission to expand services to include the first floor storefront area.

3.2.3. *AB 1237, Lot 13 (Address: 940 Haight Street)*

HAFCI has been involved in informal discussions with the owner for the purchase of this property. HAFCI is currently in discussions regarding the use of this property for outpatient services. The improvements on this property were constructed for purposes of running a nursing or board and care home.

3.2.4. *AB 1230, Lot 005 (Address: 529-531 Clayton Street)*

HAFCI plans to vacate this property by the end of 2006.

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3.2.5. AB 1245, Lot 023 (Addresses: 612 Clayton Street (aka 1599 Haight Street))

HAFCI plans to vacate this property by the end of 2006.

3.3 Plans for physical development during the next five years

None Proposed

3.4 Anticipated Impact of Proposed Development by the Institution on the Surrounding Neighborhoods

As noted, HAFCI does not currently have any proposed plans for physical development or expansion of any of the sites that are at least nominally under its control. In any event, due to the fact that HAFCI's facilities are scattered through several neighborhoods, and that HAFCI anticipates that they will remain so scattered for the foreseeable future, the impact of any development on the existing properties will be minimal with respect to the relocation of any tenants, changes in traffic levels and circulation patterns, transit demand and/or parking availability. HAFCI envisions no projects that would impact the character and scale of development in the surrounding neighborhoods.

Nonetheless, HAFCI seeks actively to discourage automobile use for persons coming to HAFCI facilities. HAFCI actively encourages its employees to use public transport, both in commuting to work and in traveling from one site to another. HAFCI also operates three passenger vans and one passenger truck for transporting both staff and clients between sites. With respect to outpatient treatment facilities, HAFCI seeks to locate such facilities close to major public transportation lines and encourages its patients to use public transportation when coming for outpatient visits. HAFCI Administration's move to 1735 Mission Street (AB 2351, Block 028) from the Presidio has provided Central Administration Staff with more significantly

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improved public transportation options. Future consolidation of client services to this location will also provide for easier access for clients via public transportation as this facility is accessible by both BART and MUNI.

EXHIBIT A

Exhibit A: HAFCI Sites July 2006

Neighborhood	Street Address	AB	Lot	Own/ Rent	Begin Occupancy	Programs	Sq. Footage	Staff per Day	Clients per Day
Haight Ashbury	529-531 Clayton Street	1230	005	Own	1969	Substance Abuse Treatment Svcs Admin Drug Detox, Rehab and Aftercare	4,120	11	25
	558-560 Clayton Street	1231	018	Rent	1967	Medical Clinic	2,142	21	64
	612 Clayton Street (aka 1599 Haight Street)	1245	023	Rent	1995	Research, Training, and Education Rock Medicine Medical Clinic Admin. Information Technology Department	2,820	11	0
The Mission	1692-1698 Haight Street (aka 580-588 Cole Street)	1230	017	Own	1967	Drug Detox, Rehab and Aftercare	5,620	7	25
	1735 Mission Street 2nd Floor	2351	28	Rent	2005	HAFCI Administration	3,810	12	0
	101 Taylor Street	0339	003	Rent	1999	Oshun Center	4,000	15	75
North of Market	650 5th Street	3785	002	City Owned	2005	Jail Psychiatric Services Administration	250	2	0
	1440, 1441, 1443 Chinook Court	NA	NA	Rent	1999	Center for Recovery Lodestar House Western Addition Recovery House Smith House	3,600	30	56
Treasure Island	425 Divisadero Street	1215	016	Rent	1991	African American Family Violence Prev. Safety Net Program	400	5	10
	940 Haight Street	1237	013	Rent	1991	BASN Residential BASN Outpatient	3,215	7	23
TOTALS:							29,977	121	278

EXHIBIT B

Exhibit B: HAFCI Programs & Administrative Offices

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African American Family Violence Prevention

Present Location: 425 Divisadero (1215/016)

Program Description: Program provides violence prevention services to African Americans in San Francisco.

Funding: DPH

Inception: 2006

Hours of Operation: Monday – Friday, 10 a.m. to 6 p.m.

Daily Employees/Volunteers to Site: 4

Total Clients Served On Site Daily: 10

Site History:

425 Divisadero Street (2006 - Present)

Program History: The African American Family Violence Prevention program remains at its original location at 425 Divisadero

BASN Outpatient

Present Location: 940 Haight Street (1237/013)

Program Description: Substance abuse services for parolees off-site at parole offices.

Funding: Bay Area Service Network

Inception: 1991

Hours of Operation: Monday – Friday, 10 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 2

Total Clients Served On Site Daily: 5 (fewer than ten total hours of client services per week)

Site History:

529 Clayton Street (1991 to 7/2004)

111 Taylor Street (1991 to 7/2004)

940 Haight Street (7/2004 to Present)

Program History:

The latter half of the 1980's brought the California Department of Corrections to HAFCI to request the development of outpatient substance abuse treatment services for those clients released on parole to four Bay Area counties, including San Francisco. The Outpatient Parole Program was established with an administrative office at **529 Clayton Street**. Outpatient counseling, medical, social and educational services were provided when parolees checked in with their individual parole officers at the State Parole offices.

In 1991, funding to treat parolees for substance abuse problems was passed from the Department of Corrections over to San Francisco Health Department's Community Substance Abuse Services (CSAS), which established the Bay Area Service Network (BASN). BASN-Outpatient was established at this time, taking over services previously provided by the Outpatient Parolee Program. In July 2004, the BASN Outpatient program moved to **940 Haight Street**.

BASN Residential Treatment Center

Present Location: 940 Haight Street (1237/013)

Program Description: Residential substance abuse treatment program for parolees.

Funding: BASN

Inception: 1991

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 5

Total Clients Served On Site Daily: 18

Site History:

111 Taylor Street (1991 to 7/2004)

940 Haight Street (7/2004 to Present)

Program History:

The high demand for residential substance abuse treatment facilities in the 1980's and 1990's led the City and County of San Francisco to HAFCI to fill some of the gaps. In 1991, funding to treat parolees for substance abuse problems was passed from the Department of Corrections over to San Francisco Health Department's Community Substance Abuse Services (CSAS), which established the Bay Area Service Network (BASN). Through this new city funding source HAFCI opened a BASN-Residential Treatment Center in the Tenderloin neighborhood of San Francisco at **111 Taylor Street**. In July of 2004, the program was moved to its current location at **940 Haight Street**. BASN residential provides parolees with intensive residential substance abuse treatment services 7 days a week for up to six months.

Center for Recovery Multi-diagnosis Residential Program

Present Location: 1440, 1441, 1443 Chinook Ct., Treasure Island (**No Block/Lot**)

Program Description: Multi-Diagnosis Residential Treatment Facility

Funding: DPH

Inception: 1999

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 10

Total Clients Served On Site Daily: 20

Site History:

1440, 1441, 1443 Chinook Ct., Treasure Island (1999 to Present)

Program History:

In the late 1990's San Francisco Health Department's Community Substance Abuse Services (CSAS) approached HAFCI to develop a residential treatment program for multi-diagnosed men and women (usually HIV affected along with psychiatric disease and substance abuse). HAFCI responded by establishing the Center for Recovery, a residential treatment program for low-income substance abusers who are also chronically mentally ill and/or diagnosed with HIV or another serious medical condition. The program was designed to serve the population of individuals whose multiple disorders had made it difficult for them to be successfully placed in other programs.

As the Center for Recovery was being developed, HAFCI also applied for and was granted use of three housing units located on **Treasure Island** (under the McKinney Act). In 1999 the HAFCI Residential Program consolidated preexisting Lodestar House and Smith House/Smith-Ryan House with the newly developed Center for Recovery Multi-diagnosis Residential Program on **Treasure Island**.

Drug Detox, Rehab and Aftercare Program – Outpatient Services

Present Location: 529 Clayton Street (1230/005)
1692-8 Haight Street (1230/017)

Program Description: Outpatient Drug Treatment Program

Funding: Department of Public Health, Community Substance Abuse Services (CSAS)

Inception: Fall 1968

529 Clayton Street

Hours of Operation: Monday – Friday, 10 a.m. to 6 p.m.

Daily Employees/Volunteers to Site: 8

Total Clients Served On Site Daily: 25

1692-8 Haight Street

Hours of Operation: Monday – Friday, 10 a.m. to 6 p.m.

Daily Employees/Volunteers to Site: 7

Total Clients Served On Site Daily: 25

Site History:

558 Clayton Street (1968 – 1969)

529 Clayton Street (1969 – Present)

1692-8 Haight Street (1991 - Present)

Program History:

In response to the immense need for substance abuse services in the Haight Ashbury district in the late 1960's, HAFCI established the Detox Program in the fall of 1968. The Detox Program shared the **558 Clayton Street** site with the Medical Clinic until 1969 when the Detox Program moved across the street to its current location at **529 Clayton Street**.

In 1971, with encouragement from the San Francisco Department of Public Health, the Detox Program applied for and was awarded a long-term federal demonstration grant to treat substance abusers. The stable funding provided by the federal grant enabled the Detox Program to convert much of its staff from volunteer to paid employment. In the early 1980's, funding for the Detox Program was taken over by the San Francisco Health Department's Community Substance Abuse Services (CSAS). In 1991, the Detox Program began using the **1692-1698 Haight Street** site in addition to the **529 Clayton Street** site.

Until the 1990's, the Detox Program served as an umbrella for several smaller HAFCI substance abuse programs. In the 1990's, HAFCI underwent an agency-wide restructuring. As a result of this reorganization, the Detox Program now represents a distinct outpatient substance abuse services program that falls under the Substance Abuse Treatment Services wing of HAFCI, along with several other programs that used to fall under Detox itself.

HAFCI Administration

Present Location: 1735 Mission Street, 2nd Floor (2351/028)

Program Description: HAFCI Central Administration Offices

Inception: 1967

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 12

Total Clients Served On Site Daily: n/a

Site History:

1692-8 Haight Street (1967 – 1991)

UCSF Laurel Heights (3333 California Street) (1991 - 1994)

3330 Geary Street (1994 – 1997)

1003 O'Reilly (1997 – 2005)

1735 Mission Street (2005 – Present)

Office History:

HAFCI opened their Central Administration offices at **1692-8 Haight Street** when the organization first began in the summer of 1967. In 1991, Central Administration was moved to UCSF's Laurel Heights Campus in order to make room for HAFCI service programs that could benefit more from a site in close proximity to the center of the client population.

HAFCI Central Administration moved out of its offices on the UCSF Laurel Heights Campus when UCSF opted to use these facilities for their own programs in 1994. Between 1994 and 1997, HAFCI Central Administration was located at **3330 Geary Street**.

In 1997, Central Administration moved into the Presidio of San Francisco at The Presidio Building, **1003 O'Reilly Avenue**. In 2005 the administration offices moved to **1735 Mission Street, Second Floor**, where it currently continues to operate.

Information Technology Department

Present Location: 612 Clayton Street (1245/023)

Program Description: Information Technology services for the organization

Inception: October, 2001

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 1

Total Clients Served On Site Daily: 0

Site History:

Presidio Location – 10/2001 – 9/2005

612 Clayton Street (9/2005 to Present)

Program History:

The information technology department operated out of HAFCI's administrative offices until 2005 when the office was moved to **612 Clayton Street**.

Jail Psychiatric Services

Present Location: 650 5th Street (3785/002)

Program Description: Psychiatric services program serving inmates on-site at jail facilities in San Francisco and San Bruno.

Funding: DPH

Inception: 1978

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 2 (occasional staff meetings)

Total Clients Served On Site Daily: 0

Site History:

984 Folsom Street (1978 – 7/2004)

330 Townsend Street (7/2004 – 2005)

650 Fifth Street (2005 – Present)

Program History:

When a federal court mandate to provide psychiatric services to inmates in the County Jails was put in place in the 1970's, the San Francisco Sheriff's Department approached HAFCI to provide these services. The resulting HAFCI Jail Psychiatric Services opened in 1978 with administrative offices at **984 Folsom Street**. In July 2004, the administration offices for this program were moved to **330 Townsend Street**. In 2005 the program moved to **650 Fifth Street**. The administrative offices of this program currently remain at this site while all client services are provided by approximately 34 employees at the county jails in San Francisco and in San Bruno.

Lodestar House

Present Location: 1440, 1441, 1443 Chinook Ct., Treasure Island (**No Block/Lot**)

Program Description: Residential Treatment facility for women affected by HIV and AIDS.

Funding: San Francisco AIDS Office

Inception: 1994

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 6

Total Clients Served On Site Daily: 8

Site History:

2166 Hayes Street (1994 – 1996)

South of Market, 10th Street (1996 – 1999)

1440, 1441, 1443 Chinook Ct., Treasure Island (1999 – Present)

Program History:

In the 1990's the CCSF AIDS Office requested that HAFCI develop more residential treatment beds for women affected by HIV and AIDS. With their support, HAFCI opened Lodestar House in 1994 to provide some 10 to 12 residential treatment beds, first on Hayes Street in the Western Addition and then South of Market on 10th Street (after a fire at the Hayes Street site in the early part of the 1990's).

In 1999 the HAFCI Residential Program consolidated Lodestar House and Smith House/Smith-Ryan House with the newly developed Center for Recovery Multi-diagnosis Residential Program on **Treasure Island**.

Medical Clinic

Present Location: 558-560 Clayton Street (1231/018)

Program Description: Community-based healthcare clinic providing free urgent care & primary care services.

Funding: DPH - Federal Ryan White Program
San Francisco Community Clinic Consortium
State Primary Care Dollars

Inception: 1967

558 Clayton Street

Hours of Operation: Monday – Friday, approximately 9 a.m. to 8 p.m.

Daily Employees/Volunteers to Site: 21

Total Clients Served On Site Daily: 64

612 Clayton Street

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 4

Total Clients Served On Site Daily: 0

Site History:

558 Clayton Street (1967 – Present)

612 Clayton Street (March 2003 – Present)

Program History:

The Haight Ashbury Free Medical Clinic was developed in the late 1960's in response to the growing unmet healthcare needs of the Haight Ashbury Community. David E. Smith, M.D., along with some 50 to 60 volunteer health professionals, students, and community members, opened the Haight Ashbury Free Medical Clinic at **558 Clayton Street** on June 7, 1967. The Clinic treated 400 patients on its first day. The Medical Section of the Haight Ashbury Free Clinics, Inc. ("HAFCI") continues at the **558 Clayton Street** location to this day.¹ Additional administrative offices are located at **612 Clayton Street**.

¹ Initially incorporated as a non-profit 501(c)(3) organization under the name Youth Projects, Inc., the corporation changed its name to Haight Ashbury Free Clinics, Inc. on 6/22/1988.

Oshun Center

Present Location: 101 Taylor Street (0339/003)

Program Description: 24-hour drop-in center and service delivery program for homeless women and their families.

Funding: DPH

Inception: 1999

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 15

Total Clients Served On Site Daily: 75

Site History:

101 Taylor Street (1999 to Present)

Program History:

In the mid 1990's, San Francisco Health Department's Community Substance Abuse Services (CSAS) and the San Francisco Coalition on Homeless approached HAFCI to develop a 24 hour drop-in center and service delivery unit for homeless women and their families of the city's Tenderloin neighborhood. A commercial space located at **101 Taylor Street** was renovated by the agency and the Oshun Center was opened in 1999 to meet the crisis needs of this community.

Research, Training and Education Services

Present Locations: 612 Clayton Street (1245/023)

Program Description: Research team gathering data to inform health care decisions

Funding: Clinical Trials Network
Pharmaceutical Companies
State of California

Inception: 1974

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 5

Total Clients Served On Site Daily: 0

Site History:

409 Clayton Street (1974 – 1995)

603-609 Clayton Street (1974 – 2004)

612 Clayton Street (1995 – Present)

Program History:

In 1974 HAFCI's Research Training and Education Services ("Research") was established. In the late 1980's, when the AIDS epidemic brought attention to the increased need to understand the interaction between AIDS and substance abuse treatment, HAFCI's research program took up the task. The 1990's also saw increased pharmaceutical and social research funding for our Research, Education and Training Activities.

Administration and staff for the Research program were originally housed at **409 Clayton Street** and **603-609 Clayton Street**. In 1995, HAFCI leased an administrative office site at **612 Clayton Street** and moved Research, Training and Education staff as well as other HAFCI Program administrators from **409 Clayton Street** to the new **612 Clayton Street** site. Until 2004, Research staff worked at both the 603-609 Clayton Street and **612 Clayton Street** sites. The Research program has now been consolidated to the **612 Clayton Street** site with the **529 Clayton Street** Detox Program site used by Research staff and clients on an occasional basis when lab work is required.

Rock Medicine

Present Location: 612 Clayton Street (1245/023)

Program Description: Event Medicine program providing medical care at large public gatherings such as rock concerts, street fairs and political rallies.

Funding: Bill Graham Presents

Inception: 1973

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 1

Total Clients Served On Site Daily: 0

Site History:

409 Clayton Street (1973 – 2006)

612 Clayton Street (1995 – Present)

Program History:

In 1973 rock music impresario Bill Graham recognized the need to have competent medical services available to deal with both routine and serious medical problems that occur at large public events such as rock concerts, street fairs, and political rallies. HAFCI's experience and expertise in dealing with the types of medical problems frequently seen under these circumstances led Graham to ask HAFCI to develop a program that would provide the assortment of medical care appropriate to such events. The result was HAFCI's Rock Medicine Program.

Since 1973 Rock Medicine has provided sophisticated "event medicine" at virtually every Bill Graham Presents (now SFX) concert in the San Francisco Bay Area as well as at various other concerts, raves, street fairs, and miscellaneous events (e.g., the X-Games and the San Francisco Millennia Celebrations).

Rock Medicine relies almost entirely on volunteers, and has never employed more than three part time employees. Rock Medicine staff currently share administrative office space at **612 Clayton Street**. Rock Medicine is the pre-eminent event medicine provider in the United States, and sets the standard of care for the specialty nationwide. The presence of Rock Medicine in San Francisco has provided the city with a cost-effective alternative to expensive emergency services and medical care.

Safety Net Project

Present Location: 425 Divisadero Street (**AB 1215/ Lot 016**)

Program Description: Community organizing and planning program developed to promote safer neighborhoods and improved quality of life.

Funding: Mayor's Criminal Justice Commission

Inception: 1996

Hours of Operation: Monday – Friday, 9 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 1

Total Clients Served On Site Daily: 0

Site History:

409 Clayton Street (1996 to 2005)

612 Clayton Street (July, 2005 to June, 2006)

425 Divisadero Street (2006 to Present)

Program History:

The Safety-Net Project is a community organizing and planning program funded by the Mayor's Criminal Justice Commission. Safety-Net was established in the 1990's to develop community plans to make the neighborhood a safer environment and to increase the quality of life for those who are a part of the Park Police Station community. This program employs one staff member and is able to solicit the participation of several members of the Haight-Ashbury Community including residents, merchants, social service agencies, schools, churches and the Park Police. The Safety-Net office operated out of the **409 Clayton Street** site until 2006 when it moved to **425 Divisadero Street**; staff and volunteers function primarily out in the community.

Smith House/Smith-Ryan House Residential Detox Unit

Present Location: 1440, 1441, 1443 Chinook Ct., Treasure Island

Program Description: Short-term, residential, social model detoxification program for women.

Funding: SF DPH (CSAS and SF AIDS Office)

Inception: 1989

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 5

Total Clients Served On Site Daily: 8

Site History:

764-766 Stanyan Street (1989 – 1999)

1440, 1441, 1443 Chinook Ct., Treasure Island (1999 – 7/2004)

764-766 Stanyan Street (7/2004 - 2005)

1440, 1441, 1443 Chinook Ct., Treasure Island (2005 – Present)

Program History:

Residential services for addicted, homeless women and those at risk for HIV became a priority need of the City and County of San Francisco during the 1980's. When the city approached HAFCI to help address the desperate need for these services, HAFCI was granted funding for two residential programs: Smith House and Smith/Ryan House. HAFCI obtained a conditional use permit for a former nursing home located at **764-766 Stanyan Street** and established Smith House/Smith-Ryan House in the two units in this building.

In 1999 the HAFCI Residential Program consolidated Lodestar House and Smith House/Smith-Ryan House with the newly developed Center for Recovery Multi-diagnosis Residential Program on **Treasure Island**. In July 2004, the Smith House/Smith-Ryan House program moved back to the **764-766 Stanyan Street** location where it is currently located. In 2005, the **Stanyan Street** property was sold and the program moved temporarily back to **Treasure Island**.

Substance Abuse Treatment Services Administration

Present Location: 529-531 Clayton Street (**AB 1230/Lot 005**)

Program Description: Administrative Offices for Substance Abuse Treatment Services

Inception: 1995

Hours of Operation: Monday – Friday, 9 a.m. to 5 p.m.

Daily Employees/Volunteers to Site: 3

Total Clients Served On Site Daily: 0

Site History:

612 Clayton Street (1995 – 2004)

409 Clayton Street (2004 – 2006)

529-531 Clayton Street (2006 – Present)

Program History:

In the 1990's HAFCI underwent an agency-wide restructuring. As part of this reorganization, Substance Abuse Treatment Services was established as an umbrella for the many substance abuse programs operated by HAFCI. Administrative offices for Substance Abuse Treatment Services were maintained at **612 Clayton Street** until 2004 when they were moved to **409 Clayton Street**. In 2006 the offices were moved to **529-531 Clayton Street** on a temporary basis.

Western Addition Recovery House

Present Location: 1440, 1441, 1443 Chinook Ct., Treasure Island (**No Block/Lot Numbers**)

Program Description: Intermediate duration residential substance-abuse treatment facility.

Funding: CSAS and AIDS Office

Inception: 1991

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to Site: 9

Total Clients Served On Site Daily: 20

Site History:

940 Haight Street (1991 – 7/2004)

1440, 1441, 1443 Chinook Ct., Treasure Island (7/2004 to Present)

Program History:

The City and County of San Francisco experienced an urgent need for substance abuse and AIDS treatment beds in the decade of the 1990's. Both San Francisco Health Department's Community Substance Abuse Services (CSAS) and the AIDS Office repeatedly approached HAFCI for help developing more residential treatment services for city residents. HAFCI opened the Western Addition Recovery House at **940 Haight Street** in 1991 to provide 24-hour services, 7 days a week. CSAS funded 16 beds and the AIDS office added 4 more at this site to provide a total of 20 intermediate duration residential treatment slots for male clients. The program moved to its current site on **Treasure Island** in July, 2004.

EXHIBIT C

Haight Ashbury Free Clinics, Inc.
Nondiscrimination Policy

The Haight Ashbury Free Clinics, Inc. is committed to the principle of Equal Employment Opportunity, Affirmative Action and non-discrimination throughout the organization. It is the policy of Haight Ashbury Free Clinics, Inc. to provide equal opportunities to all employees and applicants for employment and to all clients in the provision of services without regard to the fact or perception of race, color, creed, religion, sex, gender identity, marital status, sexual orientation, domestic partner status, national origin, ancestry, age, physical or mental disability, medical condition, AIDS/HIV, income, military status, political affiliation, or any other characteristic protected by law. As an employee of Haight Ashbury Free Clinics, Inc., we expect and need your equal commitment. In order to provide equal employment and advancement opportunities to all individuals, employment decisions at Haight Ashbury Free Clinics, Inc. will be based on merit, qualifications, and abilities.

In addition to a commitment to provide equal employment opportunities to all qualified individuals, Haight Ashbury Free Clinics, Inc. is committed to meeting affirmative action obligations as required by law to promote opportunities for individuals in certain protected classes throughout the organization

Any employees with questions or concerns about any type of discrimination in the workplace are encouraged to bring these issues to the attention of their immediate supervisor or the Human Resources Director. Employees may raise concerns and make reports without fear of reprisal. Anyone found to be engaging in any type of unlawful discrimination will be subject to disciplinary action, up to and including termination of employment.

Haight Ashbury Free Clinics, Inc. will make reasonable accommodations for qualified individuals with known disabilities unless doing so would result in an undue hardship. This policy governs all aspects of employment, including selection, job assignment, compensation, discipline, termination, and access to benefits and training.

Provision of services will not be based on the fact or perception of race, color, creed, religion, sex, gender identity, marital status, sexual orientation, domestic partner status, national origin, ancestry, age, physical or mental disability, medical condition, AIDS/HIV, income, military status, political affiliation, or any other characteristic protected by law.

Any client with questions or concerns about any type of discrimination in the treatment are encouraged to bring these issues to the attention of the designated person in the facility where services are obtained, as described in the posted client grievance policy.

EXHIBIT D

Exhibit D: HAFCI Operational Sites

Neighborhood	Street Address	AB	Lot	Page
Haight Ashbury	529-531 Clayton Street	1230	005	D-1
	558-560 Clayton Street	1231	018	D-3
	612 Clayton Street (aka 1599 Haight Street)	1245	023	D-5
	1692-1698 Haight Street (aka 580-588 Cole Street)	1230	017	D-7
The Mission	1735 Mission Street (2nd Floor)	2351	28	D-10
North of Market	101 Taylor Street	0339	003	D-11
South of Market	650 5th Street	3785	002	D-12
Western Addition	425 Divisadero Street	1215	016	D-13
	940 Haight Street	1237	013	D-14
Treasure Island	1440, 1441, 1443 Chinook Court	NA	NA	D-16

AB: 1230 **Lot:** 005

Addresses: 529-531 Clayton Street

Building Owner: Happening House Ventures (HAFCI)

Commencement of HAFCI Occupancy: 1969

Use Prior to HAFCI: Uncertain

Current Zoning: RH-3

Use: Medical offices. Conditional Use Resolution 6777, adopted 11/4/71. File CU.71.54 Authorizes conversion to medical office building operated by HAFCI .

Certificate of Occupancy: In progress

Building Sq. Ft.: 4120 (plus ~1923 Sq. Ft. Ground Floor Garage/Storage)

Occupancy by HAFCI: Entire Building

Sq. Ft. Occupied by HAFCI: ~4120 (plus ~1923 Sq. Ft. Ground Floor Garage/Storage)

Land uses on adjacent properties: residential

Traffic Circulation Patterns: Heavy

Parking in and around institution: 1 space off-street & street parking

Current Use:

Garage/Storage

Drug Detox, Rehabilitation and Aftercare Program /Outpt drug treatment

Substance Abuse Treatment Services administrative offices

Hours of Operation: Monday – Friday, 9 a.m. to 6 p.m.

Daily Employees & Volunteers to site: 9

Daily Clients to site: 25

Daily Visitors to site: 0

Daily Drivers to site: 5

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AB: 1230 **Lot:** 005

Addresses: 529-531 Clayton Street

History of Use:

Drug Detox, Rehabilitation and Aftercare Program (1969 – Present)

In 1969, HAFCI opened its Drug Detoxification, Rehabilitation and After Care (Detox) Program in response to the unmet needs of Haight Ashbury residents for substance abuse detox services. The Detox Program began in the Fall of 1968 at the Medical Clinic's **558 Clayton Street** site. In 1969 Detox moved across the street to its own location at **529 Clayton Street** where it continues to operate today.

BPMU (1980 – 1991)

The closing of the Hong Fook agency serving Asian Pacific American Substance Abusers in the early 1980's led San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS) to request that HAFCI carry on these vitally needed services. In response, the Bill Pone Memorial Unit (BPMU) was opened at **529 Clayton Street**. In 1991, the BPMU moved to its own site at 1779-1781 Haight Street and then to **1696 Haight Street** in 1995. The program was closed in 2005.

Youth Outreach (1993 – 2004)

In 1993, the Youth Outreach Team was funded by San Francisco Health Department's Community Substance Abuse Services (CSAS) and foundation grants through the Larkin Street Youth Center. Outreach workers intervened with homeless youth on Haight-Ashbury neighborhood streets and in Golden Gate Park to promote healthier lifestyles and participation in life skills building programs throughout the City. HAFCI's **529 Clayton Street** site hosted the Youth Outreach Team's administrative. In 2004, Youth Outreach moved to **1692-8 Haight Street** where it operated until its closure in 2005.

BASN Outpatient (formerly Outpatient Parole Program) (1986 – 2004)

The latter half of the 1980's brought the California Department of Corrections to the Detox Program of HAFCI to request that it develop outpatient substance abuse treatment services for those clients released on parole to four Bay Area counties, including San Francisco. The administrative office for the San Francisco County Outpatient Parole Program was established at **529 Clayton Street**. The majority of outpatient counseling, medical, social and educational services were provided at the probation offices for each participating county. In 1991, under a revised funding mechanism, the Outpatient Parole Program folded into the BASN Outpatient Treatment program, funded directly by San Francisco County through CSAS. The BASN Outpatient program continues the services of the Outpatient Parole Program. In July 2004, the BASN Outpatient program moved to **940 Haight Street**.

529-531 Clayton Street

Haight District



AB: 1231 **Lot:** 018

Addresses: 558-560 Clayton Street
RENTAL

Building Owner: Richard Schumacher Trust

Commencement of HAFCI Tenancy: 6/7/1967

Use Prior to HAFCI: Residential

Current Zoning: Haight Street Neighborhood Commercial District (Haight Street NCD)

Use: Conditional Use Resolution 10246, approved 2/28/85. File 84.635UDC. Authorizes conversion of two 2nd-story residential units (approx. 2145 sq ft) to medical office space by HAFCI.

Certificate of Occupancy: Yes

Building Sq. Ft.: 7400

Sq. Ft. Occupied by HAFCI: 2142

Land uses on adjacent properties: Commercial & Residential

Traffic Circulation Patterns: Heavy

Parking in and around institution: Street Parking

Current Use:

HAFCI Medical Clinic/ Primary medical care clinic

Hours of Operation: Monday – Friday, approximately 9 a.m. to 8 p.m.

Daily Employees/Volunteers to site: 21

Daily Clients to site: 64

Daily Visitors to site: 1

Daily Drivers to site: 0

History of Use:

Medical Clinic (Summer 1967 – Present)

In response to the growing health crisis in the Haight Ashbury neighborhood in the Summer of 1967, David E. Smith, M.D., along with some 50 to 60 volunteer health professionals, students, and community volunteers, opened the Haight Ashbury Free Medical Clinic at **558 Clayton Street**. The Medical Section of the Haight Ashbury Free Clinics, Inc. (“HAFCI”) continues at the **558 Haight Street** Location to this day.

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AB: 1231 **Lot:** 018

Addresses: 558-560 Clayton Street
RENTAL

Detox (fall 1968 – 1969)

In 1969, HAFCI opened its Drug Detoxification, Rehabilitation and After Care (Detox) Program in response to the unmet needs of Haight Ashbury residents for Substance Abuse Detox services. The Detox Program began in the Fall of 1968 at the Medical Clinic's **558 Clayton Street** site. In 1969 Detox moved across the street to its own location at **529 Clayton Street** where it continues to operate today.

Women's Needs Center (1972 – 1979)

In 1972, with strong community and county support, HAFCI established the Women's Needs Center (WNC). Initially, the WNC operated out of the Medical Clinic site at **558 Clayton Street**. In 1979, it moved to its own separate location at **1698 Haight**.

At the beginning of 2000, services provided by the WNC were taken over by Medical Clinic personnel at the **558 Clayton** site.

558-560 Clayton Street

Haight District



AB: 1245 Lot: 023

Addresses: **612 Clayton Street**
1599 Haight Street

RENTAL

Building Owner: Sirhed Management

Commencement of HAFCI Tenancy: 1995

Use Prior to HAFCI: Represented by then landlord to be offices

Current Zoning: Haight Street Neighborhood Commercial District (Haight Street NCD)

Use: Planning Code Sec. 719.51 – Services, Medical

Conditional Use Motion 13795, approved 12/15/94. File 94.550C. Authorizes expansion of existing non-conforming use in three former dwelling units. Administrative offices only of medical, education and drug treatment organization, including 2000 sq ft on second floor. No Client Services.

Certificate of Occupancy: Yes

Building Sq. Ft.: 7060

Sq. Ft. Occupied by HAFCI: ~2862

Land uses on adjacent properties: Commercial & Residential

Traffic Circulation Patterns: Heavy

Parking in and around institution: Street Parking

Current Use:

Second Floor:

Rock Medicine/ Administration
Research, Education & Training
HAFCI Medical Clinic/ Administration
Information Technology Department

Hours of Operation: Monday – Friday, 8 a.m. to 5 p.m.

Daily Employees/Volunteers to site: 11

Daily Clients to site: 0

Daily Visitors to site: 5

Daily Drivers to site: 3

Continued on Next Page

Continued from Previous Page

AB: 1245 **Lot:** 023

Addresses: 612 Clayton Street
1599 Haight Street
RENTAL

History of Use:

Research, Training and Education Services (1995 – Present)

When HAFCI began leasing administrative offices at **612 Clayton Street** in 1995, Research, Training and Education Services staff moved from **409 Clayton Street** to the new site to make room for clinical services at the **409 Clayton Street** site.

Rock Medicine (1995 – Present)

In 1973 HAFCI established Rock Medicine as a solution to the necessity for competent medical services available to deal with both routine and serious medical problems that occur at large public events such as rock concerts, street fairs, and political rallies. Since 1995, Rock Medicine staff have shared administrative office space at **612 Clayton Street**.

Office of the President (1995 – 2005)

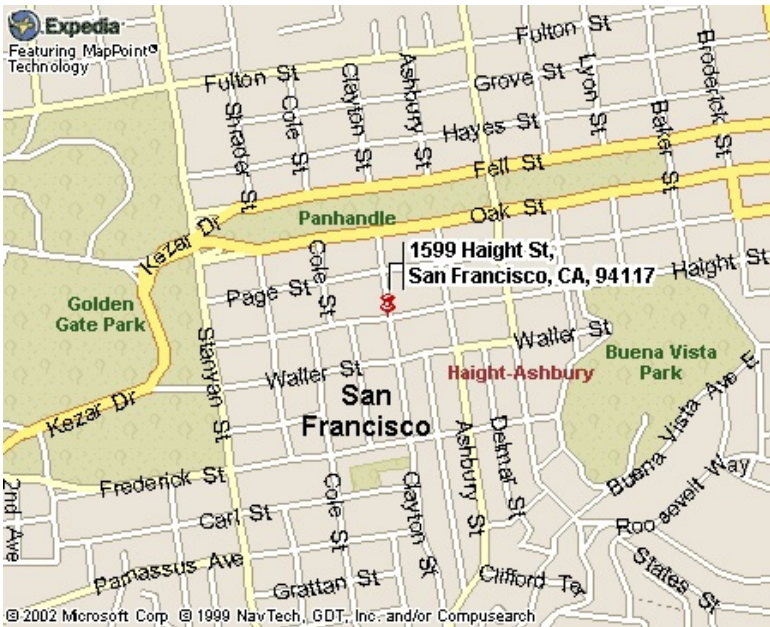
When HAFCI began leasing administrative offices at **612 Clayton Street** in 1995, the Office of the President moved from **409 Clayton Street** to the new site to make room for clinical services at the **409 Clayton Street** site. HAFCI no longer has an Office of the President.

SATS Administration (1995 – 2004)

HAFCI Substance Abuse Treatment Services was established in the mid 1990's when the organization underwent an agency-wide restructuring. The SATS administrative office was established at **612 Clayton Street** where it stayed until moving to **409 Clayton Street** in 2004. SATS administration now works out of the **529 Clayton Street** site.

612 Clayton Street / 1599 Haight Street

Haight District



AB: 1230 **Lot:** 017

Addresses: 1692-8 Haight Street
580-588 Cole Street

Building Owner: Happening House Ventures (HAFCI)

Commencement of HAFCI Occupancy: 1967

Use Prior to HAFCI: Residential/commercial/office

Current Zoning: Haight Street Neighborhood Commercial District (Haight Street NCD)

Use: Planning Code Services, Medical as defined in Sec. 790.114.

Board of Permit Appeals Decision and Order 90-243, adopted 12/19/90. Medical clinic is legal non-conforming use in four (4) former apartments.

Certificate of Occupancy: No

Building Sq. Ft.: 8730

Sq. Ft. Occupied by HAFCI: 5620

Land uses on adjacent properties: Residential and Commercial

Traffic Circulation Patterns: Heavy

Parking in and around institution: Metered Street Parking

Current Use:

Drug Detox, Rehabilitation and Aftercare Program /Outpatient drug treatment

Hours of Operation: Monday – Friday, 10 a.m. to 6 p.m.

Daily Employees/Volunteers to site: 7

Daily Clients to site: 25

Daily Visitors to site: 0

Daily Drivers to site: 4

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Continued from Previous Page

AB: 1230 **Lot:** 017

Addresses: 1692-8 Haight Street
580-588 Cole Street

History of Use:

Central Administration (Summer 1967 – 1991)

HAFCI opened their Central Administration offices at **1696 Haight Street** when the organization first began in the summer of 1967. In 1991, Central Administration was moved to UCSF's Laurel Heights Campus in order to make room for HAFCI treatment services programs that could benefit from a site in close proximity to the center of the client population.

National Free Clinics Consortium (1972 – 1976)

At the urging of CCSF agencies, HAFCI established the National Free Clinics Consortium in the 1970's; this program was short-lived, closing in 1976.

Women's Needs Center (1978 – early 1980's)

In 1972, with strong community and county support, HAFCI established the Women's Needs Center (WNC). Initially, the WNC operated out of the Medical Clinic site at **558 Clayton Street**. In 1979, it moved to its own location at **1698 Haight**. The WNC moved from **1698 Haight Street** to **1825 Haight Street** in 1981. The services of the WNC were taken over by Medical Clinic staff at 558 Clayton Street.

Acupuncture (1981 – 1986)

Funded by a federal research grant in 1981, Acupuncture operated out of **1696 Haight Street** until 1986 when its funding sunsetted.

HAATS (1984 – 1991)

In 1984 CSAS asked HAFCI to carry on alcohol treatment services in the Haight-Ashbury neighborhood that were being abandoned by another county service provider. HAFCI opened the Haight Ashbury Alcohol Treatment Services Program (HAATS) at **1698 Haight Street** in that year. In 1991 HAATS was moved from **1698 Haight** to an office complex in the Western Addition at **425 Divisadero Street**.

MAMA (1991 – 2004)

In response to the epidemic use of "crack" cocaine by pregnant and parenting women and the resulting high infant mortality rates in some areas of the city, county and federal agencies pressed the HAFCI Detox Program to address this issue aggressively. The Moving Addicted Mothers Ahead (MAMA) Center was opened in 1991 at **1692-1698 Haight Street**, the site where it remained until its closure in 2004.

Bill Pone Memorial Unit (1995 – Present)

The closing of the Hong Fook agency serving Asian Pacific American Substance Abusers in the early 1980's led San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS) to request that HAFCI carry on these vitally needed services. In response, the Bill Pone Memorial Unit was opened at **529 Clayton Street**. In 1991, the Bill Pone Memorial Unit moved to its own site at 1779-1781 Haight Street and then to **1696 Haight Street** in 1995. The program was closed in 2005.

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Continued from Previous Page

AB: 1230 **Lot:** 017

Addresses: 1692-8 Haight Street
580-588 Cole Street

Drug Detox, Rehabilitation and Aftercare Program (1991 – Present)

In 1969, HAFCI opened its Drug Detoxification, Rehabilitation and After Care (Detox) Program in response to the unmet needs of Haight Ashbury residents for substance abuse detox services. The Detox Program began in the Fall of 1968 at the Medical Clinic's **558 Clayton Street** site. In 1969 Detox moved across the street to its own location at **529 Clayton Street** where it continues to operate today. In addition, Detox has used the **1692-1698 Haight Street** site since 1991.

Haight Ashbury Prevention Services (HAPS) (6/2004 – 2005)

Haight Ashbury Prevention Services was a recent consolidation of multiple contracts aimed at providing HIV Outreach and Prevention Services. HAPS provided case management, prevention and outreach services with offices in **409 Clayton** and **1692-8 Haight Street** until the program closed in 2005.

Youth Outreach (2004 – Present)

In 1993, the Youth Outreach Team was funded by San Francisco Health Department's Community Substance Abuse Services (CSAS) and foundation grants through the Larkin Street Youth Center. Outreach workers intervene with homeless youth on Haight-Ashbury neighborhood streets and in Golden Gate Park to promote healthier lifestyles and participation in life skills building programs throughout the City. Until 2004, HAFCI's **529 Clayton Street** site hosted the Youth Outreach Team's administrative office; with the office generally open to youth to use the phone for 2 hours a day. In 2004, Youth Outreach moved to **1692-8 Haight Street**. The program was closed in 2005.

1692-1698 Haight Street / 580-588 Cole Street

Haight District



AB: 2351 **Lot:** 028

Addresses: 1735 Mission Street
RENTAL

Building Owner: SF L&W Partnership

Commencement of HAFCI Occupancy: 2005

Use Prior to HAFCI: VA Clinic; Unoccupied

Current Zoning: M-1

Use: Light Industrial

Certificate of Occupancy: Pending – 60 Days

Ownership by HAFCI: N/A

Sq. Ft. Occupied by HAFCI: 3,810

Land uses on adjacent properties: Light Industrial and Commercial

Traffic Circulation Patterns: Heavy (Substantial public transportation)

Parking in and around institution: Property parking lot and metered and non-metered street parking

Current Use:

2nd Floor: HAFCI Central Administration

Suite A: Not yet occupied

Suite B: Not yet Occupied

Suite C: Not yet Occupied

Hours of Operation: Monday – Friday 8 a.m. – 5 p.m.

Daily Employees/Volunteers to site: 12

Daily Clients to site: 0

Daily Visitors to site: 6

Daily Drivers to site: 4

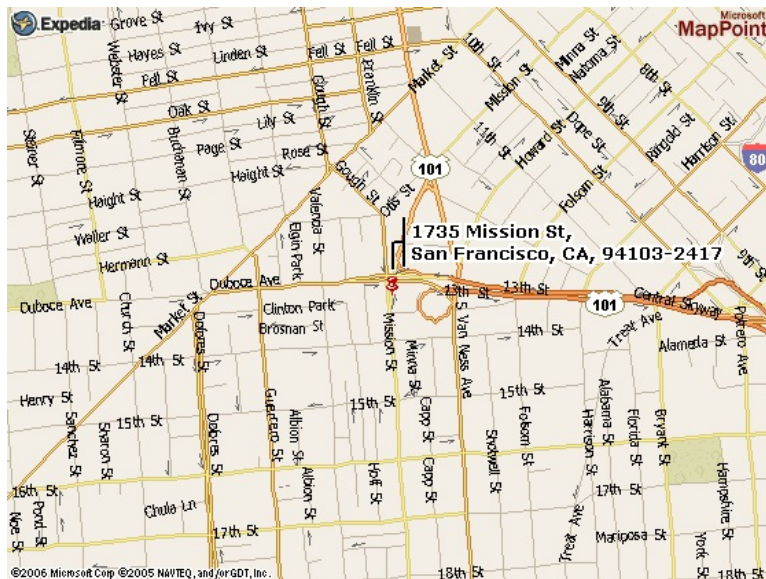
History of Use:

HAFCI Administration (2005 – Present)

HAFCI's Administrative Offices moved into this space in 2005 and will be followed by several HAFCI programs that will move to this space by the end of 2006.

1735 Mission Street

Mission District



AB: 0339 **Lot:** 003

Addresses: 101 Taylor Street
RENTAL

Building Owner: Cornell Companies, Inc.

Commencement of HAFCI Tenancy: 1999

Current Zoning: Residential Commercial Combined 4 (RC-4)
North of Market Residential Special Use District

Use: Planning Code Sec. 209.3(d)/209.9(d) – Social Service or Philanthropic Facility in RC District. Permitted use on ground floor.

Building Sq. Ft.: 34,500

Sq. Ft. Occupied by HAFCI: 4000

Land uses on adjacent properties: Commercial

Traffic Circulation Patterns: Heavy

Parking in and around institution: Meters and paid lot

Current Use: OSHUN/ Drop-in prevention services

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to site: 15

Daily Clients to site: 75

Daily Visitors to site: 0

Daily Drivers to site: 6

History of Use:

BASN Residential (1991 -- 2004)

In 1991, funding to treat parolees for substance abuse problems was passed from the Department of Corrections over to San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS), which established the Bay Area Service Network (BASN). HAFCI opened a BASN-Residential Treatment Facility at **111 Taylor Street**, providing parolees with intensive substance abuse treatment services 7 days a week for up to six months. In July, 2004 the program was moved to its present location at **940 Haight Street**.

OSHUN (1999 -- Present)

In the mid 1990's San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS) and the Coalition on Homeless approached HAFCI to develop a 24 hour drop-in center and service delivery unit for homeless women and their families of the city's Tenderloin neighborhood. A commercial space located at **101 Taylor Street** was renovated by the agency and the Oshun Center was opened in 1998 to meet the crisis needs of this community. The building renovation project took longer than expected and the Oshun Center is only now beginning to see a steady influx of clients in needs of its services.

101 - 111 Taylor Street

Tenderloin



AB: 3785 **Lot:** 002

Addresses: 650 5th Street
PROVIDED BY CITY OF SAN FRANCISCO

Building Owner: Townsend & Associates

Commencement of HAFCI Tenancy: July 1, 2005

Current Zoning: SSO

Use: Secondary Office

Sq. Ft. Occupied by HAFCI: 250

Land uses on adjacent properties: Office and ground floor commercial

Traffic Circulation Patterns: Moderate

Parking in and around institution: Metered street parking and public parking lot

Current Use: Jail Psychiatric Services

Hours of Operation: Monday – Friday 8 a.m. to 5 p.m.

Daily Employees/Volunteers to site: 2

Daily Clients to site: 0

Daily Visitors to site: 0

Daily Drivers to site: 1

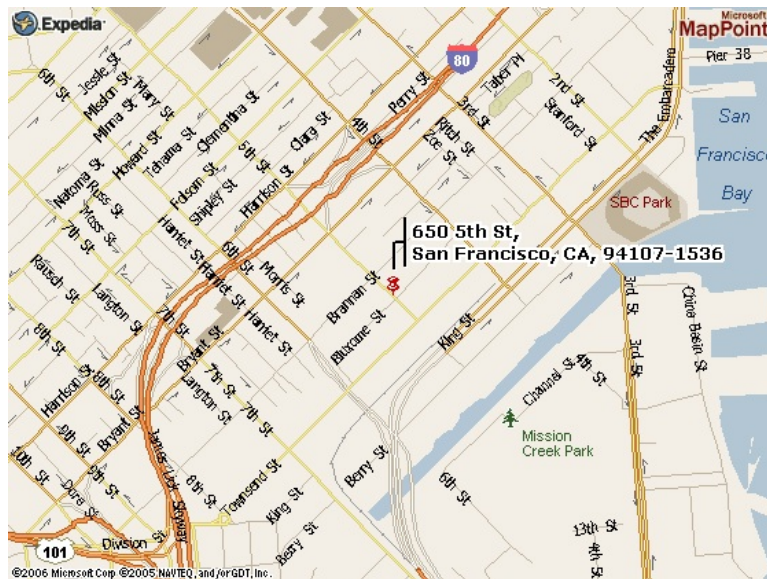
History of Use:

Jail Psychiatric Services (2005 -- 2006)

Jail Psychiatric Services administrative offices have operated out of this site since the summer of 2005.

650 Fifth Street

South of Market



AB: 1215 **Lot:** 016

Addresses: 425 Divisadero Street
RENTAL

Building Owner: John Brennan Company

Commencement of HAFCI Tenancy: 1991

Current Zoning: Neighborhood Commercial 2 (NC-2)

Use: Medical Svcs, as defined in Sec. 790.114. Allowable on 1st and 2nd floor as Permitted Use -Sec. 711.51.

Sq. Ft. Occupied by HAFCI: 400

Land uses on adjacent properties: Commercial

Traffic Circulation Patterns: Heavy

Parking in and around institution: 20 spaces off-street shared with other businesses

Current Use:

Second Floor: African American Family Violence Prevention Program
Safety Net Project

Hours of Operation: Monday – Friday, 9 a.m. to 6 p.m.

Daily Employees/Volunteers to site: 5

Daily Clients to site: 10

Daily Visitors to site: 0

Daily Drivers to site: 5

History of Use:

HAATS (1991 – 2006)

In 1984 San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS) asked HAFCI to carry on alcohol treatment services in the Haight-Ashbury neighborhood that were being abandoned by another county service provider. HAFCI opened the Haight Ashbury Alcohol Treatment Services Program (HAATS) at **1698 Haight Street** in that year. In 1991 HAATS was moved from **1698 Haight** to **425 Divisadero Street**.

Safety Net (2006 – Present)

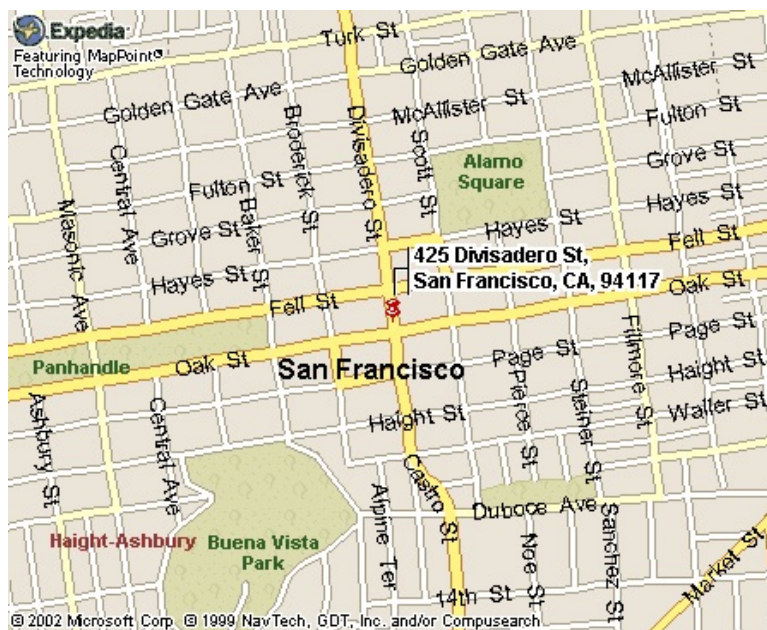
The Safety-Net Project is a community organizing and planning program funded by the Mayor's Criminal Justice Commission. Safety-Net was established in the 1990's to develop community plans to make the neighborhood a safer environment and to increase the quality of life for those who are a part of the Park Police Station community. The Safety-Net office operated out of the 409 Clayton Street site until 2006 when it moved to **425 Divisadero Street**; staff and volunteers function primarily out in the community.

African American Family Violence Prevention (2006 – Present)

The African American Family Violence Prevention Program opened in July, 2006 at this site.

425 Divisadero Street

Western Addition



AB: 1237 **Lot:** 013

Addresses: 940 Haight Street
RENTAL

Building Owner: Keyes Residential Care Homes

Commencement of HAFCI Tenancy: 1991

Use Prior to HAFCI: Nursing Home

Current Zoning: Residential-Mixed 3 (RM-3)

Use: Planning code – 209.3(c) - Residential Care Facility for seven or more persons.

Conditional Use Permit - Motion 13185, approved 10/19/91. File 91.448C. Authorizes substance abuse recovery program for up to twenty (20) adult males operated by a non-profit organization receiving funds from the department of Public Health or City and County of San Francisco.

Certificate of Occupancy: Yes

Building Sq. Ft.: 3215

Sq. Ft. Occupied by HAFCI: 3215

Land uses on adjacent properties: Residential

Traffic Circulation Patterns: Heavy

Parking in and around institution: 4 Spaces off-street

Current Use:

BASN Residential

BASN Outpatient

Hours of Operation: 24/7

Daily Employees/Volunteers to site: 7

Daily Clients to site: 23

Daily Visitors to site: 0

Daily Drivers to site: 10

History of Use:

Western Addition Recovery House (1991 – 2004)

The City and County of San Francisco experienced an urgent need for substance abuse and AIDS residential treatment beds in the decade of the 1990's. Both CSAS and the AIDS Office continued to approach HAFCI for help developing more residential treatment services for city residents. HAFCI opened the Western Addition Recovery House at **940 Haight Street** in 1991. In 2004, the program was moved to Treasure Island. CSAS and the AIDS office continue to provide funding for this program.

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AB: 1237 **Lot:** 013

Addresses: 940 Haight Street
RENTAL

BASN Residential (2004 - Present)

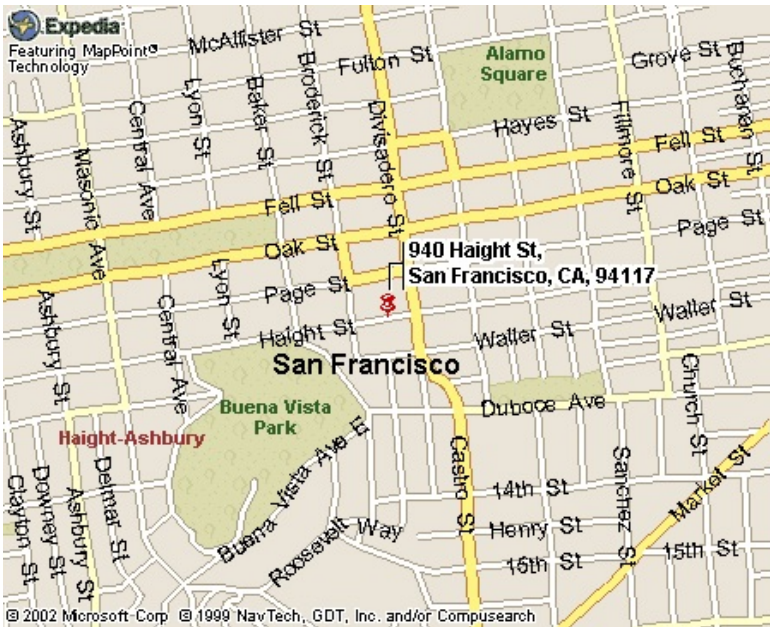
In 1991, funding to treat parolees for substance abuse problems was passed from the Department of Corrections over to San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS), which established the Bay Area Service Network (BASN). HAFCI opened a BASN-Residential Treatment Facility at **111 Taylor Street**, providing parolees with intensive substance abuse treatment services 7 days a week for up to six months. In 2004 the program was moved to its present location at **940 Haight Street**.

BASN Outpatient (formerly Outpatient Parole Program) (1986 – 2004)

The latter half of the 1980's brought the California Department of Corrections to the Detox Program of HAFCI to request that it develop outpatient substance abuse treatment services for those clients released on parole to four Bay Area counties, including San Francisco. The administrative office for the San Francisco County Outpatient Parole Program was established at **529 Clayton Street**. The majority of outpatient counseling, medical, social and educational services were provided at the probation offices for each participating county. In 1991, under a revised funding mechanism, the Outpatient Parole Program folded into the BASN Outpatient Treatment program, funded directly by San Francisco County through CSAS. The BASN Outpatient program continues the services of the Outpatient Parole Program. In July 2004, the BASN Outpatient program moved to **940 Haight Street**.

940 Haight Street

Western Addition



NOT UNDER PLANNING DEPARTMENT JURISDICTION

AB: 1300 **Lot:** 001

Addresses: 1440, 1441, 1443 Chinook Ct.
Treasure Island
RENTAL

Building Owner: Treasure Island Homeless Development Initiative (TIHDI)

Commencement of HAFCI Tenancy: 1999

Sq. Ft. Occupied by HAFCI: 3600

Land uses on adjacent properties: Residential

Traffic Circulation Patterns: Light

Parking in and around institution: multiple off-street spaces, street parking & lots

Current Use:

Western Addition Recovery House/ Residential treatment services
Lodestar House/ Residential treatment services
Center for Recovery/ Residential treatment services
Smith House/Residential treatment services

Hours of Operation: 24 Hours / 7 Days

Daily Employees/Volunteers to site: 30

Daily Clients to site: 56

Daily Visitors to site: 6

Daily Drivers to site: 30

History of Use:

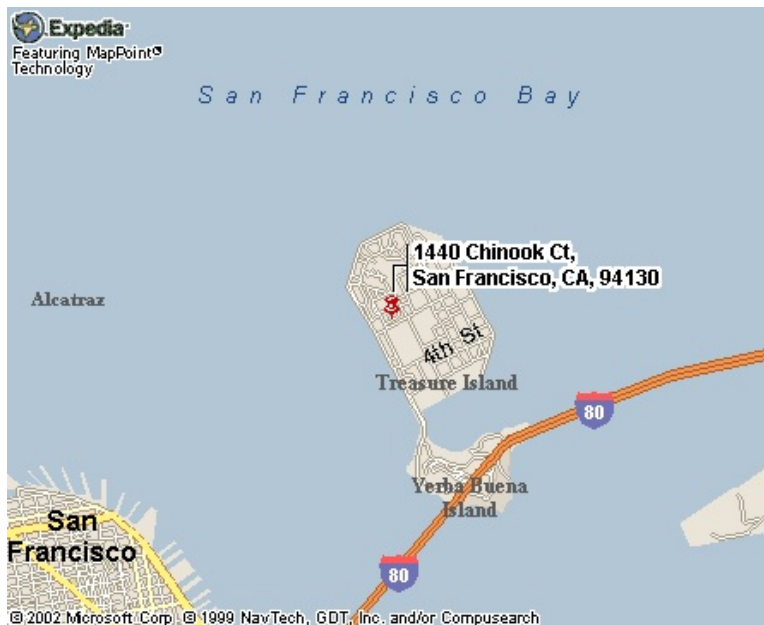
(1999 – Present)

HAFCI Residential (Lodestar House, Center for Recovery, Western Addition Recovery House, Smith House)

In the late 1990's San Francisco's Department of Public Health, Community Substance Abuse Services (CSAS) approached HAFCI to develop a residential treatment program for multi-diagnosed men and women (usually HIV affected along with psychiatric disease and substance abuse). At the same time, HAFCI applied for and was granted use of three housing units located on Treasure Island under the McKinney Act. In 1999 the Residential Program consolidated Lodestar House, Smith/Ryan House and the newly developed Center for Recovery Multi-diagnosis Residential Program on Treasure Island. In July, 2004, the Smith House/Smith-Ryan House program moved back to its previous location at **764-766 Stanyan Street** as the Western Addition Recovery House program moved to this location on Treasure Island. In 2005, Smith House moved back to this site temporarily when the **764-766 Stanyan Street** property was sold.

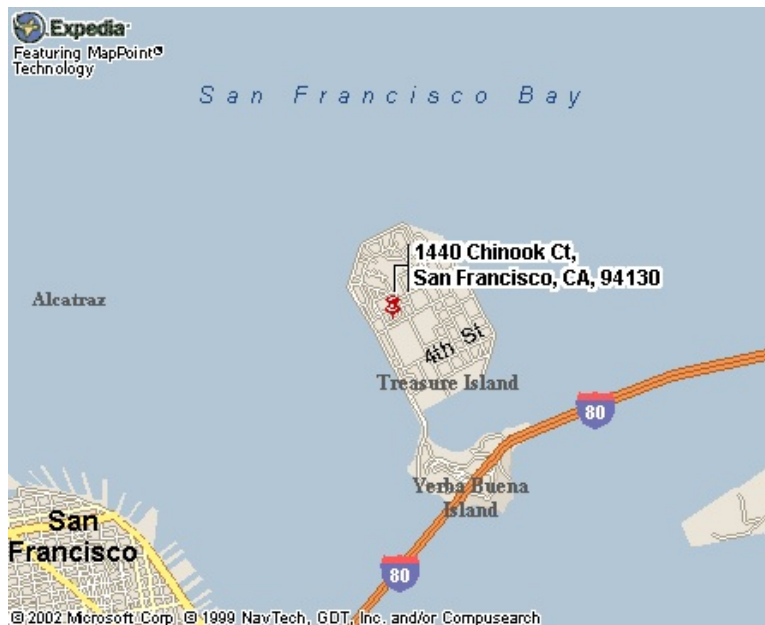
1440 Chinook Court

Treasure Island



1441 Chinook Court

Treasure Island



1443 Chinook Court

Treasure Island

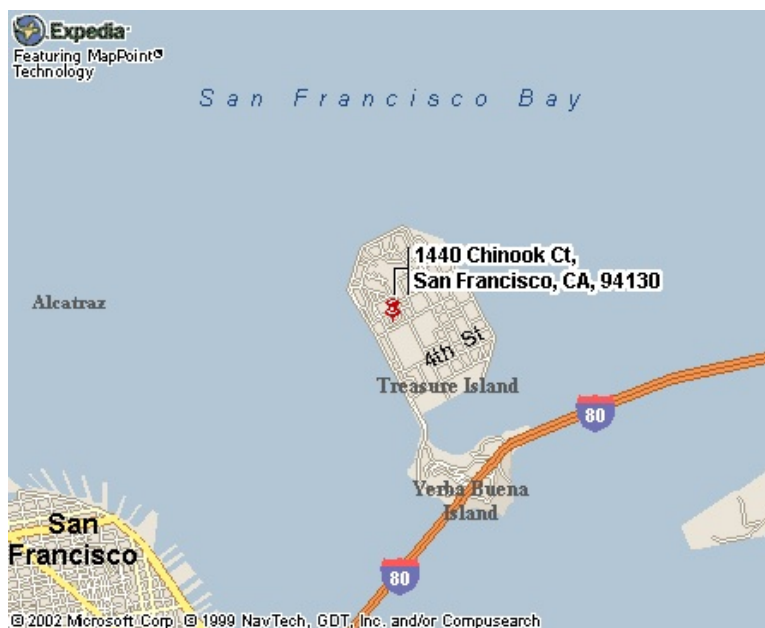


EXHIBIT E

Exhibit E: HAFCI Sites as Proposed for January 2007

Neighborhood	Street Address	AB	Lot	Own/ Rent	Begin Occupancy	Programs	Sq. Footage	Staff per Day	Clients per Day
Haight Ashbury	558-560 Clayton Street	1231	018	Rent	1967	Medical Clinic	2,142	21	64
The Mission	1735 Mission Street 2nd Floor	2351	28	Rent	2005	HAFCI Administration	3,810	12	0
	1735 Mission Street (aka 205 13th Street) Suite A	2351	28	Rent	2006	Smith House	4,959	5	8
	1735 Mission Street Suite B	2351	28	Rent	2006	HAFCI Administration Substance Abuse Treatment Svcs Admin Drug Detox, Rehab and Aftercare Research, Training, Ed.	2,935	23	50
North of Market	1735 Mission Street Suite C	2351	28	Rent	2006	Satellite medical services for Detox program 1735 Mission St. waiting room	11,356	5	25
	101 Taylor Street	0339	003	Rent	1999	Oshun Center	4,000	15	75
South of Market	650 5th Street	3785	002	City Owned	2005	Jail Psychiatric Services	250	2	0
Treasure Island	1440, 1441, 1443 Chinook Court	NA	NA	Rent	1999	Center for Recovery	3,600	25	48
						Lodestar House Western Addition Recovery House			
Western Addition	425 Divisadero Street	1215	016	Rent	1991	African American Family Violence Prevention Program	400	5	10
						Safety Net Program			
	940 Haight Street	1237	013	Rent	1991	BASN Residential BASN Outpatient	3,215	7	23
Totals:							36,667	120	303