

Andrew Perry
Senior Planner
Northeast Team, Current Planning Division
San Francisco Planning Department
1650 Mission Street,
Suite 400
San Francisco, California 94103

RE: Golden Gate University, Institutional Master Plan - 2 Year Update

Dear Mr. Perry,

In December 2017, Golden Gate University submitted its Institutional Master Plan (IMP) to the City of San Francisco. As required by Planning Code Section 304.5(f), this memo serves as the two year update to that document.

While much of the information detailed in the 2017 IMP remains relevant, some of the University's priorities have shifted. This memo details where our priorities remain the same, and where they have changed in the last two years.

Referencing the 2017 Plan, in **Section 4 – Physical Plant**, we mentioned our two satellite locations outside of the San Francisco Bay Area, one being in Los Angeles and the other in Seattle, Washington. We have since closed the Los Angeles location, and we are now using a new site in Seattle as needed.

In **Section 6 – Need for Student Housing**, while we continue to be interested in housing for our students and are concerned that the lack of housing options could potentially have a negative impact on enrollment, we did not move forward with Panoramic Interests and their City Gardens project located at 333 12th Street for a number of reasons. The University continues to investigate opportunities that could address this need.

And then in **Section 6 – Near-Term Development Plan Overview**, the University continues to explore optimizing our existing real estate on Mission and Jessie Streets. The neighborhood surrounding the University's has seen explosive development in the last several years. And while some may speculate as to what we may or may not do in response to these developments in the neighborhood, it remains true that the

University's Board of Trustees and Senior Leadership Team have a fiduciary responsibility to explore and consider those opportunities that the real estate portfolio may offer. This includes the opportunity to further optimize efficiencies in the current location.

And while being committed to our Mission and Jessie Street facilities, we will continue to further explore, and adapt to, new pedagogical methodologies that will allow us to continue to deliver world-class education programs to a diverse student body here in San Francisco.

If there any questions about this update, please feel free to contact me or Mike Koperski, our Director of Business Services & Facilities at mkoperski@ggu.edu or 415-442-7082.

Sincerely,



Joshua L. Burgher
Vice President of Business Affairs/CFO